Pareto Securities Emerging Markets Day



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RusForest Overview

- Swedish forestry company focused on Russia
- Vertically integrated from timber leases to sawmilling
- ➤ High-quality, slow-growth forests
- Close proximity to main markets in Europe, China and Japan
- Extensive Russian forest industry experience with new Management and major shareholder

Corporate Information	
Stock Exchange	NASDAQ OMX Stockholm First North ticker "RUSF"
Shares Outstanding	132.0 million
Current Share Price	SEK 2.20
Market Cap	\$44.6 million
Net Debt	\$8.7 million
Main Shareholder	Nova Capital (25.4%)



Log yard at the Magistralny sawmill in Eastern Siberia, Russia.

Share price as of November 8, 2013. Net debt as of June 30, 2013.



Forestry Value Chain

Timber Harvesting Sawmilling Pulp & Paper

2.9 million hectares leased 3.5 million m³ annual capacity











- RusForest is using high-quality sawlogs and slow-growth forests for its sawmilling operations
- Forest Stewardship Council (FSC) certification across the full value chain

 $AAC = Annual \ Allowable \ Cut; \ m^3 = cubic \ meters.$



Asset Locations





New RusForest Shareholder – Nova Capital

Selected Investments

- Forestry
 - OOO Lesresurs
 - RusForest AB (25.4%)
- Agriculture
 - OOO Berezovka
- Real Estate
 - Regional residential/commercial real estate
 - Total area of c. 32,000 m²

Key Personnel

- Alexander Rudik, Owner and President, former Vice Governor of constituent entity of the Russian Federation and former member of the Forestry Board of the Russian Federation Ministry of Natural Resources
- Anton Bogdanov, former Head of Industrial Asset
 Management and CEO the management company for
 Lesresurs, 10+ years of managerial experience,
 previously served as CEO of Russian Timber Group



- Sector Forestry
- Location Irkutsk Region, Eastern Siberia, Russia
- Area under lease 140,600 ha.
- AAC 372,000 m³
- Sawmilling capacity 170,000 m³ p.a.
- Key 2012 financials:
 - -Sales \$68.6 million
 - -EBITDA \$13.3 million
- Highlights:
 - Strong sales growth combined with robust EBITDA (>20% margin) and positive bottom-line
 - Debt/EBITDA less than 1x
 - One of the largest Russian exporters of sawn products to Japan



Recent Progress

August 2013 Priorities:

- Defining an action plan for lossmaking operations; and
- 2. Improving operational results at every location.

Focus on cash and profitability

- ➤ 68% quarterly EBITDA loss reduction year-over-year (Q2)
- Strengthened local management
- Non-core assets sales of \$7m; \$4m yet to be collected
- Pellet mill construction started in Arkhangelsk (EUR 12m total capex (incl VAT), 70% financed from local bank)
- Access to higher value markets like Japan through Nova Capital: Share of sawnwood sales to Japan increased to 22% (Q3) from close to zero in the prior year;
- > Still not breakeven:
 - Challenging set-up in Boguchany
 - No sales of residuals due to Arkhangelsk pulp production crisis
 - Extensive management changes



Next Twelve Months

Positive Cash Flow:

1. Forest lease optimization in all locations.

- ✓ Focus on most profitable areas
- ✓ Cancel / sell unprofitable forest lease areas

2. Market reorientation.

- ✓ Focus on Europe (FRA, UK, GER, NL) from Arkhangelsk
- ✓ Focus on Japan from Siberia

3. Successful pellet mill launch in Q1 2014 in Arkhangelsk.

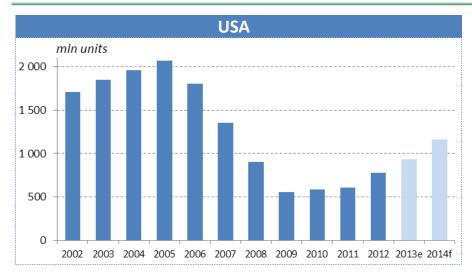
- ✓ Waste wood utilization (chips and sawdust)
- ✓ Pellets exported to Europe

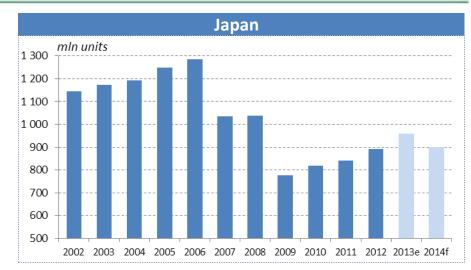


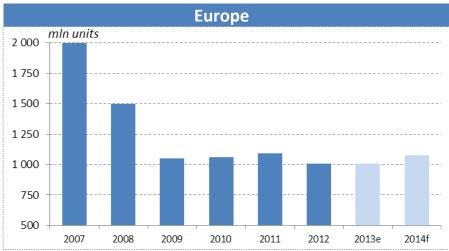


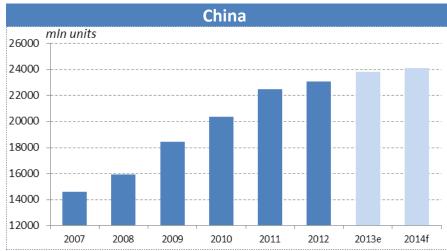


Housing Starts





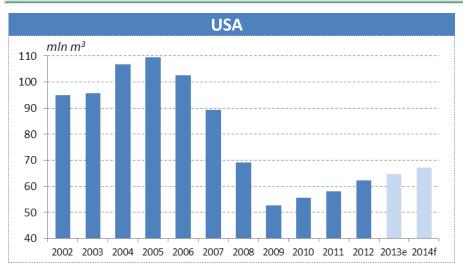


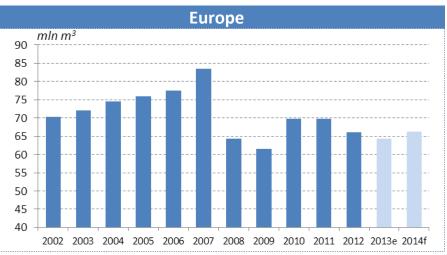


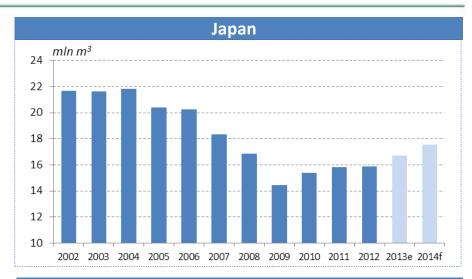
Sources: Euroconstruct (Europe - 19 countries); U.S. Census Bureau; Ministry of Land, Infrastructure, Transport and Tourism of Japan

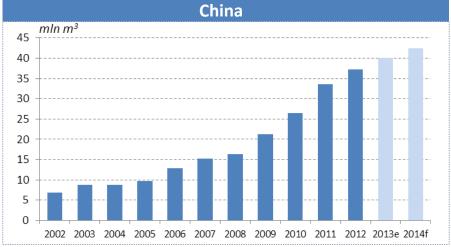


Softwood Sawnwood Consumption





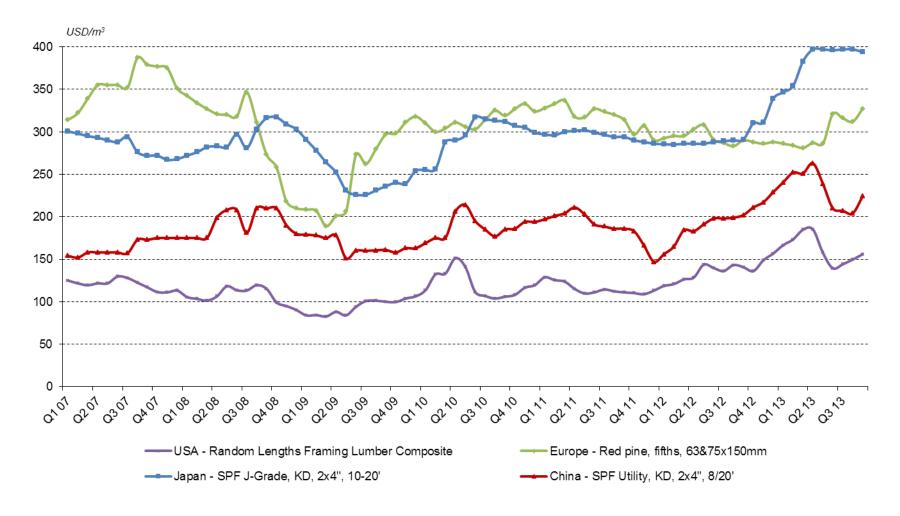




Sources: FAOSTAT, Wood Markets International, Japan Lumber Journal, ISC2013.



Sawnwood Prices

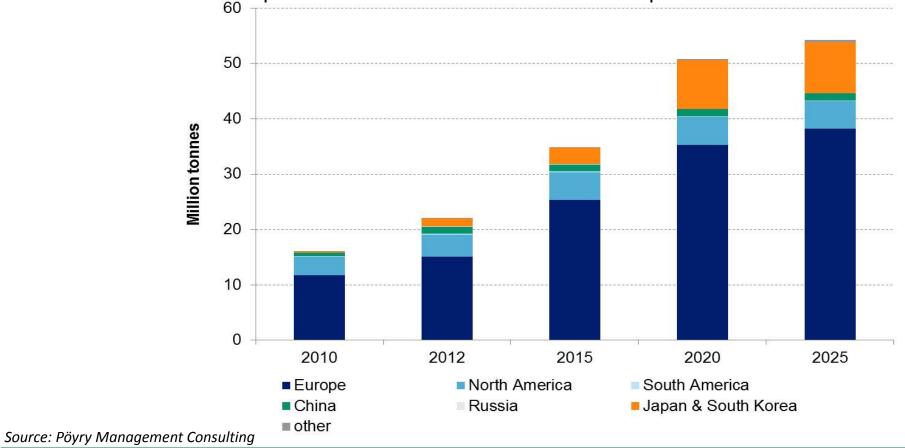


Sources: Wood Markets International, Random Lengths



Global Pellet Demand Outlook

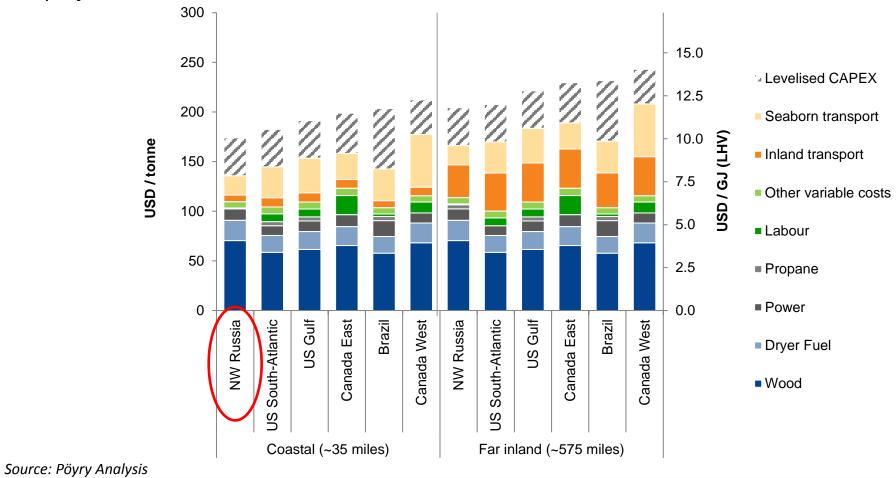
According to Pöyry Management Consulting, demand is projected to grow strongly in Europe, Japan and South Korea and the market is expected to more than double by 2025. Demand for industrial pellets is the main driver for this development.





Delivered Cost for Wood Pellets CIF (ARA)

Arkhangelsk based pellet production offers the most favorable cost structure for pellet project development.





RusForest Summary

Unique platform:

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Next step – Positive cash flow:

- Forest lease optimization in all locations
- Market reorientation
- Successful pellet mill launch in Q1 2014 in Arkhangelsk





